Baylor University

REGULAR MEETING
of the
BAYLOR UNIVERSITY BOARD OF REGENTS
MINUTES

Thursday, May 21st, 2026, 8:45 a.m.-12:00 p.m.
Cashion Academic Center
Bill Mearse, Chair, *Presiding*
Todd Patterson, Vice Chair

Regents Present: Andrew Arterbury, David Brooks, Jay Brown, Angelique Cunningham, Kyle Deaver, Martha Delehanty*, D. Diane Dillard, Meghan Fletcher, Jeremy Fudge, Sarah Gahm, Jack F. Harper, Michael Heiskell, Carey Hendrickson*, Ashley Beane Hooper*, Paula Hurd*, Roger Lowe, Katie Jo Luningham*, René Maciel, Jill Manning, Lesley McAllister*, Bill Mearse, Melissa Mines, Orhue Odaro, Todd Patterson, Manny Ruiz, Gail W. Stewart, Steve Wells, Don Willett, Charles Williams, Spencer Yim
*via Zoom

Regents Absent: Tyler Cooper, Michael McFarland, Joseph Parker

Chair Mearse called the meeting to order at 9:10am. General Counsel Chris Holmes certified that a quorum was present.

Michael Butler, a 4th year MDiv/MSW student, gave the devotion, speaking from Philippians 3 on the importance of community.

With no comments or changes noted on the minutes of the February 20, 2026, regular called meeting of the board, and the minutes of the April 15, 2026, special-called meeting of the board, Chair Mearse deemed both sets of minutes approved.

With no comments or objections from the board, Chair Mearse deemed the updated Signature Authority Resolution approved.

Chair Mearse next asked Regent Hooper to give an update from the Advancement Committee meeting that took place via Zoom on May 11, 2026, noting the successes in Advancement as well as giving the board a reminder about the Regent Scholarship, and the importance of attending an upcoming send-off party in their home region if possible.

Chair Mearse recognized outgoing regents with certificates of recognition for their years of service on the board. Regents recognized included Meghan Fletcher, Paula Hurd, Jill Manning, Lesley McAllister, Melissa Mines, and Steve Wells.

Chair Mearse then gave his Chair's Report, which included information about his recent activities, as well as a farewell message to the board as his term as board chair concludes.

President Livingstone gave her report, which included her reflections on the 2025-26 academic year. She highlighted both the challenges of the past year, as well as the successes. Dr. Livingstone recognized Provost Brickhouse for her contributions to the university with a proclamation certificate. In other transition news, she noted new incoming deans for the College of Arts and Sciences, and the School of Nursing.

Recent Maciel brought an update to the board from the Student Life Committee meeting which took place on campus on May 6, noting a successful first year for Vice President of Student Life, Sharra Hynes.

Regent Gahm gave an update from the Audit, Compliance, and Risk Management Committee meeting which took place via Zoom on May 18, 2026. The FY26 Internal Audit Plan was approved by the committee, and Regent Gahm also gave an update on the Risk Scorecard.

Regent Heiskell gave a report from the Academic Affairs committee meeting which took place on May 20, 2026, including bringing before the board a request to approve a new degree program, Master of Science in Artificial Intelligence Plus (MSAI+). With a motion from the Academic Affairs Committee, the board voted to approve the degree program.

Regent Brown gave a report from the Finance & Facilities committee meeting which took place on May 20, 2026, including bringing before the board a request to approve the 2026-27 Budget. With a motion from the Finance & Facilities Committee, the board voted to approve the proposed budget package.

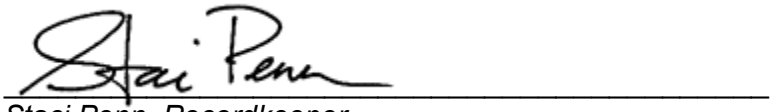
The meeting was moved into Executive Session at 10:35am. All members of the President's Council with the exception of Kristy Orr and Chris Holmes left the room. Regent Stewart gave an update from the UL&C Committee meeting which took place on May 20, 2026.

Regent Harper brought an update from the NGRL Committee meeting. With a motion from the committee, the board voted to approve the proposed BSWH governance change. With a motion from the NGRL Committee, the board voted to approve nominations for new regents to begin June 1, 2026. Regent Yim, Regent Brooks, Regent Cunningham, and Regent Patterson exited the room, and with a motion from the committee, the board voted to approve these regents for their subsequent terms, at which point those regents returned to the room, with the exception of Regent Patterson, who remained outside the meeting room. Regent Harper exited the room.

Regent Brooks brought the motion from the committee to nominate Todd Patterson as board chair and Jack Harper as board vice chair. The board voted to approve them, and Regent Patterson and Regent Harper returned to the room. With a motion from the NGRL Committee, the board voted to approve committee leadership (chairs and vice chairs) for 2026-27. With a final motion from the NGRL Committee, the board voted to approve committee membership for 2026-27.

Members of the President's Council returned to the room. General Counsel Chris Holmes gave a legal update to the board.

With a motion from Regent Wells, the meeting was adjourned at 11:15am.



Staci Penn, Recordkeeper