



**MINUTES  
BAYLOR UNIVERSITY  
BOARD OF REGENTS**

Friday, July 16, 2021

Regents present: Chair Mark Rountree, Jay Brown, Tyler Cooper, Diane Dillard, Sara Dolan, Sarah Gahm, Krissy Guidi, Paula Hurd, Larry Heard, Michael Heiskell, Sher Isada, Neal Jeffrey, Katie Jo Lunningham, Rene Maciel, Michael McFarland, Jill Manning, Bill Mearse, Melissa Mines, Alicia Monroe, Todd Patterson, Ally Perkins, Mark Peterson, Randy Pullin, Brian Raines, Todd Reppert, Manny Ruiz, David Slover, Kim Stevens, Dennis Wiles, Don Willett

Regents absent: Julie Turner

Staff present: President Linda Livingstone; Kristy Orr, Board Professional; Christopher Holmes, Corporate Secretary and General Counsel and other staff

Mark Rountree, Chair of the Board of Regents for Baylor University, called the meeting to order at 10:00 a.m. on Friday, July 16, 2021. Mr. Holmes certified that a quorum was present. Ms. Kate Rojas, Baylor undergraduate, gave a devotional and opened the meeting with prayer.

Chair Rountree asked for a motion to approve the May 14, 2021 Board minutes. Regent Larry Heard made a motion to approve the minutes, the motion was seconded, and the minutes were unanimously approved.

**PRESIDENT'S REPORT**

President Livingstone thanked Robyn Driskell for serving as her chief of staff and welcomed Tiffany Hogue as new chief of staff. She then presented her Presidential 2021-2022 goals. The goals are shared by the Provost with the Deans, and broadly across campus. Chair Rountree reiterated that these goals provided the scorecard for the president's evaluation in May and updates are provided to the Board throughout the year.

President Livingstone provided a report on current campus challenges, including a COVID update for the fall and the 2021 incoming class size. She also provided an update on the current financial status at the university, as well as on fundraising.

## **CHAIR'S REPORT**

Chair Rountree presented the Goals for the Board for the year:

- Consider recommendations from the Administration regarding the Commission on Historic Campus Representations Report to implement at Baylor University and support/charge the Administration in making significant progress in implementing its plans.
  - Receive and accept the Sasaki master plan regarding the recommendations for consideration for implementation by the May Board meeting.
- Accept the five-year strategic financial model/framework that will guide the University toward fulfilling the *Illuminate* strategy, including key decisions regarding tuition, enrollment plan, capital projects and prioritization thereof, and additional financing.
- Deepen the Board's education and begin deliberations regarding religious liberty protections available to Baylor and the possible challenges.
- Continue to deepen the expertise and enhance the diversity of the Baylor Board of Regents.

Chair Rountree then provided the annual review of Board fiduciary duties, specific responsibilities, Board leadership and Executive Committee powers and structure, and the chair and vice chair's authorities and duties. He then provided an update on the Executive Committee meeting and Regent Alumni Program.

## **ITEM FOR FORMAL ACTION**

Jason Cook, Vice President for Marketing and Communications and Chief Marketing Officer, and Malcolm Foley, Special Advisor to the President for Equity and Campus Engagement, presented the recommendations from the Commission on Historic Representations for discussion and Board approval.

- *Approval is sought to add new findings from the Commission on Historic Campus Representations to the University's existing history on [www.baylor.edu/about](http://www.baylor.edu/about).*
- *Approval is sought to place interim signage at Founders Mall and Burleson Quadrangle that describes the University's examination of its history and includes QR codes that link to [www.baylor.edu/about](http://www.baylor.edu/about).*
- *Approval is sought to utilize a Historic Bible to lead the academic procession at Commencement and place the University Mace on permanent exhibit at Mayborn Museum.*
- *Approval is sought to reimagine Founders Day to become a more inclusive celebration of all who have contributed to Baylor's growth and success throughout the years.*

A motion to approval all four recommendations was made by Regent McFarland, was seconded by Regent Heiskell, and was unanimously approved.

### **COMMITTEE REPORTS**

Regent Pullin, committee chair, provided the report for the Nominating, Governance and Regent Leadership Committee. He gave the results for the annual Board Assessment.

Chair Rountree, upon hearing no objection, adjourned the meeting at 12:40 pm.



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Kristy Orr, Board Professional